

Business Standard



BUSINESS STANDARD 'INSIGHT TALKS' – NESTLÉ'S PURPOSE-LED JOURNEY IN INDIA

Mr Sanjay Khajuria, Director, Corporate Affairs of Nestlé India, in his address to management students from across India at the 'BS Insight Talks' webinar on 26th June focused on the 5 priorities for Nestlé India: Purpose-People-Partnerships, Planet & Performance. He briefed about the 109-year journey of Nestlé in India, on the product reach facilitated from eight factories spread across the country and how 99% of what Nestlé India sells in the country is made in India.

As part of their commitment to accelerate the sustainability journey, Mr Khajuria also discussed, Climate Change, Sustainable packaging, Caring for Water and Responsible sourcing, which are key areas of focus for Nestlé India.

Mr Khajuria also spoke about the recent relief work for communities impacted by COVID-19, where Nestlé India contributed by providing 4.86 million packs worth



INR 188.7 million. He answered questions from the participants focusing on sustainable packaging, how Nestlé had handled the pandemic crisis, consumer behaviour change, and Nestlé's perspective on hiring new management graduates, people welfare and internships. While concluding his conversation, Mr Khajuria spoke about Brands with Purpose. The programme was well-received by all faculty and management students.

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Editor : Shyamal Majumdar

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Readers should write their feedback at feedback@bsmail.in
 Fax : +91-11-23720201

For Subscription and Circulation enquiries please contact:
Ms. Mansi Singh
Head-Customer Relations
 Business Standard Private Limited.
 H/4 & I/3, Building H, Paragon Centre, Opp. Birla Centurion, PB.Marg, Worli, Mumbai - 400013
E-mail: subs_bs@bsmail.in
"or sms, REACHBS TO 57575

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No Air Surcharge

TATA POWER
 The Tata Power Company Limited
 (Corporate Contracts Department)
 Smart Center of Procurement Excellence, 2nd Floor, Sahar Receiving Station,
 Near Hotel Leela, Sahar Airport Road Anther (E), Mumbai 400 059, Maharashtra, India
 (Board Line: 022-674 78817) CIN: L28920MH199PLC000567

NOTICE INVITING TENDER (NIT)

The Tata Power Company Limited invites tenders (2 part bidding) from eligible vendors for the following package-

| Package Reference | Work Description | Last date and time for Payment of Tender Participation Fee |
|-------------------|---|--|
| CC21AK018 | General Civil Works For installation of 10 MVAR Reactors at Karanjade Switching Station, Mumbai | 15 th July 2021; 15:00 Hrs |

For detailed tender document, please visit Tender section on website <https://www.tatapower.com>. Further details for participating in tender is given in the tender document.

Interested bidders to submit Tender Participation Fee and Authorization Letter through email before **15th July 2021, 1500 Hrs**, after which link from Tata Power e-Tender system shall be shared. All future communication regarding the tender, bid submission, bid submission date extension etc will be done with participating bidders only, through Tata Power e-Tender system.

INSILCO LIMITED
 (Under Voluntary Liquidation w.e.f. 25.06.2021)
 CIN : L34102UP1988PLC010141
 Regd. Office : A - 5, UPSIDC Industrial Estate, Bhartiagram, Gajpaula, Distt. Anrohra, U.P.-244223
 Phone : 09837923893, Fax : (05624) 252348, Email Id: insilco@evonik.com Website: www.insilcoindia.com

NOTICE FOR 33rd ANNUAL GENERAL MEETING (AGM)

Notice is hereby given that:

The 33rd Annual General Meeting (AGM) of the Company will be convened on **Monday, 2nd August 2021 at 02:30 P.M. IST through Video Conferencing ("VC")/ Other Audio Visual Means ("OAVM")** facility in compliance with all the applicable provisions of the Companies Act, 2013 and Rules framed thereunder and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with General Circular Nos. 14/2020, 17/2020, 20/2020 and 02/2021 dated 8th April 2020, 13th April 2020, 5th May 2020 and 13th January, 2021 respectively, issued by the Ministry of Corporate Affairs ("MCA Circulars") and Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79 and SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated 12th May 2020 and 15th January 2021 issued by the Securities and Exchange Board of India ("SEBI Circulars"), to transact the business set out in the Notice calling the AGM.

- The Annual Report of the Company for the financial year 2020-21, including the Audited Financial Statements for the financial year 2020-21, will be sent only by e-mail to those Members of the Company, electronically, whose e-mail address is registered with the Company's Registrar and Share Transfer Agent, and whose e-mail are registered with the Company or with their respective Depository Participants ("Depository") in accordance with the MCA and SEBI Circulars. The instructions for joining the AGM and the manner of participation in the remote electronic voting or casting vote through the e-voting system during the AGM are provided in the Notice of the AGM. Members participating through the VC/OAVM facility shall be reckoned for the purpose of quorum under Section 103 of the Companies Act, 2013. The Annual Report, Notice of the AGM and other relevant documents will also be available on the Company's website at www.insilcoindia.com and the website of BSE Limited at www.bseindia.com and on the website of NSDL at <https://www.evoting.nsdl.com>.
- The manner of voting remotely for members holding shares in dematerialized mode, physical mode and members who have not registered their email address is provided in the Notice of the 33rd AGM.
- Those Members holding shares in physical form, whose email addresses are not registered with the Company, may register their email address by sending scan copy of a signed request letter mentioning your name, folio number, complete address, email address to be registered along with scanned self-attested copy of the PAN card and any document (such as Driving License, Passport, Bank Statement, Aadhar) supporting the registered address of the Member, by email to the Company's email address insilco@evonik.com. Members holding shares in demat form can update their email address with their Depository Participant. If there is any change in the e-mail ID already registered with the Company / RTA, Members are requested to immediately notify such change to the Company at Company's email address insilco@evonik.com in respect of shares held in physical form and Depository Participants in respect of shares held in electronic form.
- The Members of the Company holding shares either in physical form or in dematerialized form, as on the **cut-off date i.e. 26th July, 2021** shall be entitled to cast vote by remote e-voting or attend the meeting through VC/OAVM and cast vote at AGM. The remote e-voting shall commence on **Friday, 30th July 2021 at 9:00 am IST and end on Sunday, 1st August, 2021 at 5:00 pm IST**. The remote e-voting module shall be disabled thereafter. Once the vote on a resolution is cast by the member through remote e-voting, it shall not be permitted to change subsequently.
- Mr. Ajay Kumar Prajapati, Proprietor of M/s APK & Associates, Practicing Company Secretary, has been appointed as scrutineer to scrutinize the e-voting process in a fair and transparent manner.
- Members who would like to express their views or ask questions during the AGM may register themselves by sending their request through their registered email address mentioning their name, DP ID and Client ID number/folio number and mobile number, to the Company's email address insilco@evonik.com at least 48 hours in advance before the start of the AGM.
- Members having any query or seeking any information are requested to write/send email to the Company from their registered email address, mentioning their name, DP ID and Client ID number/ folio number and mobile number, to the Company's email address at insilco@evonik.com at least 48 hours in advance before the start of the meeting.

This above information is being issued for the information and benefit of all the shareholders of the Company in compliance with the applicable circulars of the MCA and SEBI.

For Insilco Limited
 (Under Voluntary Liquidation w.e.f. 25.06.2021)
 Sd/-
 Swati Surhatha
 Company Secretary and Compliance Officer

Date : 06.07.2021
 Place : New Delhi

ESSAR SECURITIES LIMITED

Add.: Regd. Office - 56, New No. 77, C. P. Ramaswamy Road, Abhirampuram, Chennai - 600 018, Tamil Nadu, India.
 Tel.: +91 44 2535 1271 Fax: +91 44 2535 1272
 CIN No.: L65990TN2005PLC071791
 Email id: eslinvestors@essar.com | Website: www.essar.com

NOTICE

Notice is hereby given that pursuant to Regulation 29 read with Regulation 47 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the meeting of the Board of Directors of the Company will be held on **Wednesday, July 14, 2021 at Essar House, 11, K.K. Marg, Mahalaxmi, Mumbai 400 034, Maharashtra, inter-alia to consider and approve the Unaudited Financial Results of the Company for the quarter ended June 30, 2021 amongst other items mentioned in the agenda, if any.**

The aforesaid notice is also available on the Company's website at www.essar.com and on the website of the Stock Exchange at www.bseindia.com.

For Essar Securities Limited
 Sd/-
Rachana H Trivedi
 Company Secretary

Date: July 6, 2021
 Place: Mumbai

Indiabulls
 HOUSING FINANCE
INDIABULLS HOUSING FINANCE LIMITED

Registered Office: M-62 & 63, First Floor, Connaught Place, New Delhi - 110 001
 CIN: L65922DL2005PLC136029
 Tel: 0124-6681199, Fax: 0124-6681240
 Website: <https://www.indiabullshomeloans.com>
 Email: homeloans@indiabulls.com

NOTICE OF 16th ANNUAL GENERAL MEETING, E-VOTING AND BOOK CLOSURE

Notice is hereby given that the 16th Annual General Meeting ("AGM") of **Indiabulls Housing Finance Limited ("the Company")** is scheduled to be held on Thursday, 29th July, 2021 at 11:00 A.M. (IST) through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM") facility to transact the businesses as detailed in the Notice convening the AGM in compliance with the General Circular No. 14/2020 dated April 8, 2020, General Circular No. 17/2020 dated April 13, 2020, General Circular No. 20/2020 dated May 5, 2020 read with General Circular No. 02/2021 dated January 13, 2021 issued by the Ministry of Corporate Affairs ("MCA Circulars"), applicable provisions of the Companies Act, 2013 and rules made thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as "SEBI LODR Regulations"). The proceeding of AGM conducted shall be deemed to be made at the Registered Office of the Company. Members intending to attend the AGM through VC/OAVM may attend the AGM by following the procedure prescribed in AGM Notice.

Further, in compliance with MCA Circulars and relevant circulars issued by SEBI, the Company has on Tuesday, July 6, 2021 had sent the Notice convening AGM and the Annual Report for the Financial Year 2020-21 through electronic mode to those members whose e-mail address is registered with the Company/ Registrar & Share Transfer Agent (RTA)/ Depository Participants. The aforesaid documents are also available on www.indiabullshomeloans.com, <https://evoting.kfintech.com>, www.bseindia.com and www.nseindia.com.

Notice is further given pursuant to Section 91 of the Act read with Rule 10 of the Companies (Management and Administration) Rules, 2014 (as amended) (hereinafter referred to as "the Rules") and Regulation 42 of SEBI LODR Regulations, that the Register of Members and Share Transfer Books of the Company shall remain closed from Monday, July 26, 2021 till Thursday, July 29, 2021 (both days inclusive) for Annual Closing (for the purpose of AGM).

Pursuant to Section 108 of the Companies Act, 2013 read with Rule 20 of the Rules and Regulation 44 of the SEBI LODR Regulations and above mentioned Circulars, the Company is providing remote e-voting facility to all its members to exercise their right to vote on the resolutions listed in the AGM Notice and has availed the services of KFin Technologies Private Limited (Kfintech) for providing VC facility and e-voting. The details procedure for attending the AGM through VC/OAVM and the e-voting is provided in the Notice convening the AGM. The Notice also contains instructions/details with regard to process of obtaining login credentials for shareholders, holding shares in physical form or in electronic form, who have not registered their email address either with the Company or their respective DPs.

Some of the important details regarding the remote e-voting and VC/OAVM facility are provided below:

| | |
|---|--|
| Link to VC | https://emeetings.kfintech.com/ |
| Link for remote e-voting | https://www.evoting.nsdl.com/ or www.cdslindia.com |
| Cut-off date for determining the Members entitled to vote through remote e-voting or during the AGM | July 22, 2021 |
| Commencement of remote e-voting period | Monday, July 26, 2021 at 10:00 A.M. (IST) |
| End of remote e-voting period | Wednesday, July 28, 2021 at 5:00 P.M. (IST). The remote e-voting module will be disable by Kfintech here after. |

Any person holding shares in physical form and non-individual shareholders, who acquires shares of the Company and become a Member of the Company after sending of the Notice and holding shares as of the cut-off date, may obtain the login ID and password by sending a request at evoting@kfintech.com. However, if he / she is already registered with Kfintech for remote e-voting then he/she can use his/her existing User ID and Password for casting the vote.

In case of Individual Shareholders holding shares in demat mode and who acquires shares of the Company and become a Member of the Company after sending of the Notice and holding shares as of the cut-off date may follow steps mentioned in the Notice of the AGM under "PROCEDURE FOR REMOTE E-VOTING".

The e-Voting facility will also be made available during the AGM to enable the members who have not cast their vote through remote e-voting to exercise their voting rights. Members who have cast their votes through remote e-voting may attend the AGM through VC/OAVM but shall not be entitled to cast their vote again.

Members holding shares in physical form or those who have not registered their e-mail ID with the Company/RTA/DPs can cast their vote through remote e-voting or through e-voting during the meeting by registering their e-mail ID and applying to the Company/RTA/DPs for attending AGM. Detailed instructions are provided in the AGM Notice. Those shareholders whose e-mail ID is not registered, can register their e-mail ID with RTA by sending e-mail at evoting@kfintech.com by providing their name registered as per the records of the Company, address, e-mail ID, PAN, DP ID/Client ID or Folio Number and number of shares held by them.

Any person who acquires Share of the Company and becomes a Member of the Company after the dispatch of the AGM Notice and Annual Report and holds shares as on the cut-off date i.e. July 22, 2021 may obtain the User ID and password in the manner as mentioned in the Notice.

All documents referred to in the accompanying Notice and the Explanatory Statement are available on the website of the Company for Inspection by the Members.

Mr. Nishant Mittal (Membership No. 553860), Proprietor of M/s. N Mittal & Associates, Practising Chartered Accountants has been appointed as Scrutinizer in accordance with the Provisions of Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) to act as Scrutinizer for both remote e-voting and e-voting at AGM.

In case of any query/ grievance(s) connected with attending the AGM through VC/OAVM or the electronic voting, members may contact Mr. PSRCH Murthy, Manager - RIS, KFin Technologies Private Limited Unit: Indiabulls Housing Finance Limited, Selenium Tower B, Plot No. 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad - 500 032, Tel: +91 40 6716 2222, Toll Free No.: 1800-345-4001; E-mail id: murthy.psrch@kfintech.com or evoting@kfintech.com.

By Order of the Board
For INDIABULLS HOUSING FINANCE LIMITED
 Sd/-
 Amit Jain
 Company Secretary

Place: Gurugram
 Date: July 6, 2021

TPSODL
TP SOUTHERN ODISHA DISTRIBUTION LIMITED
 (Procurement Department)
 Kamapalli, Courtpeta, Berhampur, Ganjam, Odisha, India -760 004

NOTICE INVITING TENDER

TP Southern Odisha Distribution Limited (TPSODL) invites tender from eligible vendors for following :

| Sl. No. | Tender Description | Tender Enquiry No. | EMD (Rs.Lakhs) | Tender Fee Inclusive of GST (Rs.) | Last date & time of Payment of Tender Fee |
|---------|--|-------------------------------|----------------|-----------------------------------|---|
| 1. | SITC of addressable type fire detection and alarm system in sub stations of TPSODL | NIT No. TPSODL/OT/2021-22/017 | 2.00 | 5,000 | 19.07.2021, 17:00Hrs. |
| 2. | Rate Contract for Providing Rapid Action Force and Surveillance Team for Commercial Functions in Field for TPSODL Area | NIT No. TPSODL/OT/2021-22/018 | 2.00 | 5,000 | 17.07.2021, 17:00Hrs. |
| 3. | SITC of Automation equipment and relays for Scada Implementation at TPSODL | NIT No. TPSODL/OT/2021-22/019 | 5.00 | 5,000 | 14.07.2021, 18:00Hrs. |

For detailed tender, please visit Tender Section on TPSODL website <https://www.tpsouthernodisha.com>. **Interested bidders are required to submit Tender Fee and Authorization Letter before Last Date and time**, as indicated above, after which link from TPSODL E-tender system will be shared for further communication and bid submission. Please note that all future correspondence regarding the tender, bid submission, bid submission date extension, etc. will happen only through TPSODL E-tender system. Also, all future corrigendums, if any, will be informed on Tender Section on TPSODL website.

Andhra Paper Limited
 (Formerly known as International Paper APPM Limited)
 (Corporate Identity Number: L21010AP1964PLC001008)
 [An ISO 9001, ISO 14001, ISO 45001 and FSC® Certified Company (FSC® - C119477)]
 Registered Office: Rajahmundry - 533 105, East Godavari District, Andhra Pradesh, India.
 Phone: 0883-2471831 to 1834 Fax: 0883-246 1764
 Corporate Office: "Krishe Sapphire", 8th Floor, 1-89/3/B/40 to 42/KS/801, Hi-tech City Main Road, Madhapur, Hyderabad - 500 081, Telangana, India. Website: www.andhrpaper.com E-mail: aravind.matta@andhrpaper.com

57th ANNUAL GENERAL MEETING AND RECORD DATE

The 57th Annual General Meeting (AGM/Meeting) of the Members of Andhra Paper Limited (formerly known as International Paper APPM Limited) ("the Company") will be convened through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), in compliance with the applicable provisions of the Companies Act, 2013 and Rules made thereunder, Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, General Circular No. 02/2021 dated January 13, 2021 read with circular No. 14/2020 dated April 8, 2020, Circular No. 17/2020 dated April 13, 2020 & Circular No. 20/2020 dated May 5, 2020 issued by the Ministry of Corporate Affairs ("MCA Circulars") and Circular No. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated January 15, 2021 read with Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated May 12, 2020 issued by Securities and Exchange Board of India (SEBI Circulars).

The 57th AGM of the Members of the Company will be held on Thursday, August 12, 2021 at 12.00 Noon (IST) through VC / OAVM facility, being provided by M/s. KFin Technologies Private Limited ("Kfintech"), to transact the business as set out in the Notice convening the AGM.

The electronic copy of the Annual Report 2020-21 (Annual Report) including Notice of 57th AGM (Notice/Notice of the AGM) and all the Statutory Reports will be available on the website of the Company at <http://www.andhrpaper.com/>, websites of the Stock Exchanges on which the securities of the Company are listed i.e., BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively, and on the website of Kfintech at <https://evoting.kfintech.com/>.

The aforesaid documents will be sent electronically to those Members whose e-mail addresses are registered with the Company/Registrar & Share Transfer Agent ("Registrar"/Depository Participants (DP's)). As per MCA and SEBI Circulars, no physical copies of the Notice and/or the Annual Report will be sent to any Member. Members who have not registered their email address, may temporarily get their email address and mobile number registered with Kfintech for the purpose of receiving Annual Report including Notice of AGM and e-voting instructions, by accessing the link: <https://ris.kfintech.com/client-services/mobileereg/mobileemailreg.aspx>. Members are requested to follow the process as provided therein for receiving the soft copy of the Annual Report including Notice of the AGM and e-voting instructions along with the User ID and Password. Alternatively, member may send an e-mail request at the email ID enward.ris@kfintech.com along with scanned copy of the signed request letter providing the email address, mobile number, self-attested PAN copy and Client Master copy in case of electronic mode/ copy of share certificate in case of physical mode for receiving the Annual Report including Notice of the AGM and the e-voting instructions.

For permanent registration of e-mail addresses, the Members holding shares in demat form are requested to update the same with their respective DP and to the Registrar in case Members are holding the shares in physical form.

The Company is pleased to provide remote e-voting facility through Kfintech, to all the Members to cast their votes on all Resolutions set out in the notice of the AGM. Additionally, the Company shall also provide the facility of remote e-voting during the Meeting, for the Members attending the AGM but who have not cast their vote during prescribed remote e-voting period. Detailed procedure for remote e-voting before the AGM during the AGM is included in the Notice of the AGM.

The manner of remote e-voting by the Members holding shares in dematerialized mode, physical mode and for the Members who have not registered their email address has been included in the notice of AGM.

The information about login credentials to be used and the steps to be followed for attending the AGM through VC/OAVM are also included in the Notice of the AGM.

The Members are requested to carefully read all the Notes set out in the Notice of AGM and in particular, instructions for joining the AGM, manner of casting votes through remote e-voting before or during the AGM.

The Members may note that the Board of Directors at their meeting held on May 11, 2021 have recommended a final dividend of Rs.5/- per share. The record date for the purpose of final dividend for fiscal year 2021 is Friday, July 30, 2021. The final dividend, if approved by the Members in the ensuing AGM, will be paid within 30 days from the date of declaration, through electronic mode to those Members who have registered their bank account details. Dividend warrants will be dispatched to the registered address of the Members who have not registered their bank account details.

Members are advised to register/update bank account details with their depositories (where shares are held in dematerialized mode) and with the Company's registrar and share transfer agent (where shares are held in physical mode) to receive the dividend directly into their bank account. We urge Members to utilize the Electronic Clearing System mode for receiving dividends on time.

For ANDHRA PAPER LIMITED
 Sd/-
 Aravind Matta
 Company Secretary &
 Vice President (Corporate Affairs)

Place : Hyderabad
 Date : July 06, 2021

Mahindra
 Rise.
Mahindra & Mahindra Limited
 Registered Office: Gateway Building, Apollo Bunder, Mumbai - 400 001.
 CIN: L65990MH1945PLC004558
 website: www.mahindra.com e-mail: investors@mahindra.com
 Tel: +91 22 2895500 / Fax: +91 22 2875485

NOTICE OF 75th ANNUAL GENERAL MEETING AND REMOTE E-VOTING INFORMATION

Notice is hereby given that the 75th Annual General Meeting (AGM) of the Company will be held on Friday, 6th August, 2021 at 3:00 p.m. (IST) through Video Conferencing (VC)/ Other Audio Visual Means (OAVM) to transact the businesses, as set forth in the Notice of the AGM in compliance with all applicable provisions of the Companies Act, 2013 (the Act) and the Rules made thereunder and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) read with the Ministry of Corporate Affairs (MCA) Circular No. 20/2020 dated 5th May, 2020 read with Circular Nos. 14/ 2020, 17/2020 and 02/2021 dated 8th April, 2020, 13th April, 2020 and 13th January, 2021 respectively (collectively referred as "relevant Circulars").

The Venue of the Meeting shall be deemed to be the Registered Office of the Company i.e. Gateway Building, Apollo Bunder, Mumbai - 400 001. Members will be able to attend the AGM through VC/OAVM at <https://emeetings.kfintech.com>. Members participating through the VC/ OAVM shall be reckoned for the purpose of quorum under section 103 of the Act. The facility for appointment of proxies by the Members will not be available since this AGM is being held through VC/ OAVM.

In compliance with the relevant Circulars, the dissemination of the Notice of the AGM and the Integrated Annual Report for Financial Year 2020-21, which inter-alia comprises of the Audited Financial Statements along with the Reports of the Board of Directors and Auditors thereon & Audited Consolidated Financial Statements along with the Reports of the Auditors thereon for the Financial Year ended 31st March, 2021 have been completed on 6th July, 2021 in electronic mode to those Members whose email addresses are registered with Depository Participants or the Company/KFin Technologies Private Limited, Registrar and Transfer Agent of the Company (RTA/ Kfintech).

Please note that these documents are also uploaded on the website of the Company i.e. www.mahindra.com for your ready reference.

In compliance with the provisions of section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the Listing Regulations, the Company is pleased to offer e-voting facility to its members, to exercise their right to vote on the resolutions proposed to be passed at the AGM. The Company has engaged the services of Kfintech to provide the e-voting facility. The detailed procedure to login and access remote e-voting is provided in Note No. 24 of the Notice of AGM.

The remote e-voting will commence on Monday, 2nd August, 2021 at 9:00 a.m. (IST) and will end on Thursday, 5th August, 2021 at 05:00 p.m. (IST) and thereafter the remote e-voting module shall be disabled for voting. The remote e-voting shall not be allowed beyond the said date and time. Once the vote on a resolution is cast by a member, the same cannot be changed subsequently.

A person whose name appears in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date i.e. Friday, 30th July, 2021 only shall be entitled to avail the facility of remote e-voting as well as voting at the AGM.

The voting rights of Members shall be in proportion to their share in the paid-up Equity Share Capital of the Company as on the cut-off date. The persons who acquire shares and become Members of the Company after the dispatch of the Notice and hold shares as on the cut-off date, may obtain User ID and password by following the procedure given in the Notes to the Notice of the AGM.

The Company has opted to provide e-voting during the AGM which is integrated with the VC/OAVM platform and no separate login is required for the same. The e-voting window shall be activated upon instructions of the Chairman of the Meeting during the AGM and only those Members/ Shareholders, attending the AGM and who have not cast their vote on the Resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through e-voting system in the AGM.

A Member may participate in the AGM even after exercising his right to vote through remote e-voting but shall not be allowed to vote again in the AGM. A Member can opt for only single mode of voting i.e. through remote e-voting or voting at the AGM.

The Notice of the AGM is available on the website of the Company i.e. www.mahindra.com and the website of Kfintech i.e. <https://evoting.kfintech.com> and may also be accessed on the websites of the stock exchanges where the shares of the Company are listed i.e. <https://www.bseindia.com> and <https://www.nseindia.com>. The procedure of remote e-voting is available in the Notice of the AGM as well as on the website of Kfintech.

In case of any queries pertaining to e-voting and attending AGM through VC/OAVM mode, you may refer to the Help, Frequently Asked Questions (FAQs) and user manual available at the download Section of <https://evoting.kfintech.com>. In case of any clarification(s)/ help connected with the facility for e-voting and attending the AGM through VC/OAVM mode, the Members can contact Ms. Sheetal Daba, Manager, Corporate Registry, Kfintech at Selenium, Tower B, Plot No. 31 & 32, Gachibowli, Financial District, Nanakramguda, Hyderabad, Telangana- 500 032, or at the email ID evoting@kfintech.com or on Telephone Nos. 040-6716 1509 or call Kfintech's toll free No. 1800-3094-001.

The manner of casting votes through remote e-voting or through e-voting during the AGM for Members holding shares in dematerialized mode, physical mode and for Members who have not registered their e-mail addresses is provided in the Notice of the AGM.

Manner of registering e-mail address:

Demat shareholders:
 Contact respective Depository Participant.

Physical Shareholders:
 Contact Company's Registrar and Transfer Agents, KFin Technologies Private Limited by sending an email request at enward.ris@kfintech.com along with signed scanned copy of the request letter providing the email address, mobile number, self-attested copy of the PAN card and copy of the Share Certificate.

The Company will also be providing the facility of live broadcast of proceeding of AGM. Members who are entitled to participate in the AGM can view the proceeding of AGM by logging on the website of Kfintech at <https://emeetings.kfintech.com> using their secure login credentials. Members are encouraged to use this facility of live broadcast. During the live broadcast of AGM, Members may post their queries in the message box provided on the screen.

The results shall be declared not later than forty-eight hours from conclusion of the Meeting which is within the time stipulated under the applicable laws. The results declared along with the Scrutinizer's Report will be placed on the website of the Company at www.mahindra.com and the website of Kfintech <https://evoting.kfintech.com>, immediately after the results are declared and will be simultaneously forwarded to BSE Limited and National Stock Exchange of India Limited, where the Equity Shares of the Company are Listed and shall be displayed at the Registered Office as well as the Corporate Office of the Company.

For MAHINDRA & MAHINDRA LIMITED
 Sd/-
 NARAYAN SHANKAR
 COMPANY SECRETARY

Place: Mumbai
 Date: 7th July, 2021